

# **ANNUAL INSTITUTIONAL PROFILE**

**Academic Year 2012-13**



***One School 100 Reasons...***

**Submitted to  
the Office of the Secretary of Higher Education  
by the  
Office of Institutional Research and Planning  
1 College Boulevard, Paterson, NJ 07505  
September 2013**

**PASSAIC COUNTY COMMUNITY COLLEGE**

**Statement of Assurance**

All information supplied in the Annual Institutional Profile Report submitted by Passaic County Community College, is accurate and complete to the best of my knowledge. Passaic County Community College reserves the rights to change, add, or delete any information contained in this document.



**9/16/2013**

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Dr. Steven M. Rose, President  
Passaic County Community College

Date

**I. Table of Contents**

|  | <b><u>Page #</u></b> |
|--|----------------------|
| II. Data by Category   |                      |
| A. Accreditation status  |                      |
| 1. Institutional Accreditation   | 4                    |
| 2. Professional Accreditation  | 4                    |
| B. Number of students served   |                      |
| 1. Number of undergraduate students by attendance status   | 5                    |
| 2. Number of graduate students by attendance status *  |                      |
| 3. Number of non-credit students served  | 6                    |
| 4. Unduplicated number of students for entire academic year  | 6                    |
| C. Characteristics of undergraduate students   |                      |
| 1. Mean math, reading, and writing SAT scores *  |                      |
| 2. Enrollment in remediation courses by subject area   | 7-8                  |
| 3. Race/ethnicity, sex, and age  | 8-10                 |
| 4. Numbers of students receiving financial assistance under each federal-, state-, & institution-funded aid program [FY 2012 data] | 11-12                |
| 5. Percentage of students who are New Jersey residents   | 12                   |
| D. Student outcomes  |                      |
| 1. Graduation Rates:   |                      |
| a. Four-, five-and six-year graduation rate by race/ethnicity*   |                      |
| b. Two-year graduation rate  | 13                   |
| c. Three-year graduation and transfer rate by race/ethnicity   | 14                   |
| 2. Third-semester retention rates  |                      |
| a. By attendance status  | 14                   |
| E. Faculty characteristics   |                      |
| 1. Full-time faculty by race/ethnicity, sex, and tenure status   | 15-19                |
| 2. Percentage of course sections taught by full-time faculty   | 19                   |
| 3. Ratio of full-to part-time faculty  | 20                   |
| F. Characteristics of the trustees or governors  |                      |
| 1. Race/ethnicity and sex  | 21                   |
| 2. List of trustees/governors with titles and affiliations   | 22                   |
| 3. URL of webpages with information on trustees/governors  | 23                   |

|  | <b><u>Page #</u></b> |
|--|----------------------|
| G. Profile of the institution:                   |                      |
| 1. Degree and certificate programs               | 24-25                |
| 2. Other   | 26-27                |
| H. Major research and public services activities | 28-30                |
| I. Major capital projects underway in FY 2012    | 31                   |
| III. Other Institutional Information             |                      |

\*Not applicable for community colleges.

## **Profile of Passaic County Community College**

Passaic County Community College received its charter in 1968 to serve the residents of Passaic County with educational and cultural programs. The College opened its doors in October 1971, offering programs in both transfer and career areas, and graduated its first class in 1973.

Since its inception more than 40 years ago, the college has grown significantly. In 1971, PCCC enrolled 324 students in seven programs of study, which included liberal arts, business and health sciences. PCCC now enrolls over 10,000 students in more than 60 Associate degree and certificate programs plus an extensive program of English as a Second Language, customized training and continuing education. The physical confines of the college have expanded over the years, from the original single building in Paterson to our expansion in various part of the county.

Through all of the growth, PCCC has remained steadfast in its commitment to provide academic, cultural, and technological resources and experiences to the residents of Passaic County.

### **Institutional Vision**

Passaic County Community College aspires to be a premier community college that leads, inspires, and supports individuals in reaching their educational and career goals in a timely manner.

### **Institutional Mission**

Passaic County Community College offers high-quality, flexible, educational and cultural programs that meet the needs of Passaic County residents. The College provides its students with a strong general education foundation for further study and opportunities for career preparation and lifelong learning. Impassioned by our commitment to student progress and program completion, the College strives to address a wide variety of student learning needs through excellence in teaching, innovative and effective use of technology, multiple instructional methods and developmental and ESL programs that provide access to college-level programs. The College's supportive learning environment fosters student success and faculty excellence. Through a culture of evidence and inquiry, the College is an effective steward of its physical, financial, and intellectual resources.

### **PCCC Values**

**Academic Quality:** We commit to educational excellence in teaching and learning.

**Learning:** We embrace a learner-centered philosophy, one that guides us in our efforts to improve student progress and program completion.

Diversity: We value our diversity because it enriches our learning environment and deepens our respect and appreciation for others.

Honesty and Integrity: We commit to an educational environment characterized by honesty, integrity and mutual respect.

**Institutional Goals**

Goal 1: Offer high quality programs through flexible and innovative instructional formats that respond to changing community needs.

Goal 2: Improve student progress and program completion rates.

Goal 3: Provide a supportive learning environment for members of the college community.

Goal 4: Expand strategic partnerships with educational, business, cultural, and government agencies.

## **II. Data by Category**

**A. ACCREDITATION STATUS**

**LICENSE**

Passaic County Community College is licensed by the State of New Jersey.

**1. INSTITUTIONAL ACCREDITATION**

Passaic County Community College is accredited by the:

- Middle States Commission on Higher Education  
3624 Market Street, 2<sup>nd</sup> Floor West, Philadelphia, PA 19104

**2. PROFESSIONAL ACCREDITATION**

**ELECTRONIC ENGINEERING TECHNOLOGY**

- Technology Accreditation Commission of ABET

**HEALTH INFORMATION TECHNOLOGY**

- Commission on Accreditation for Health Informatics and Information Management Education (CAHIIM)

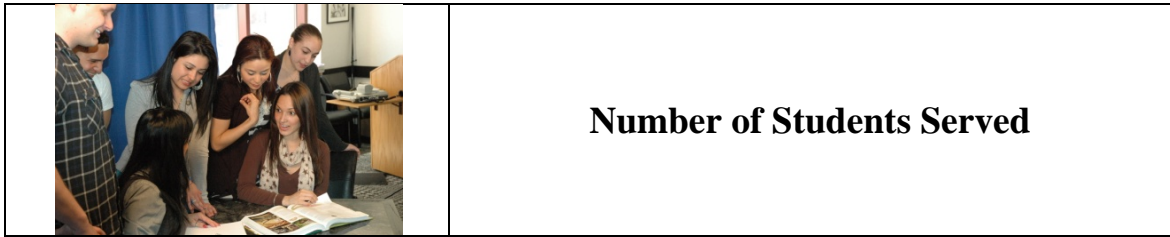
**NURSE EDUCATION**

- National League for Nursing Accrediting Commission
- Department of Law and Public Safety

**RADIOGRAPHY**

- Joint Review Committee on Education in Radiologic Technology (JRCERT)
- Radiologic Technology Board of Examiners of New Jersey





**B.** *Passaic County Community College served over 12,500 students during the 2012-13 academic year. In the fall semester of 2012 the college opened its doors to more than 9,700 students who could pursue a degree or certificate in over 50 programs offered by the college. PCCC continues to be one of the fastest growing institutions in its sector in New Jersey, and its enrollment has had a 63 percent increase since fall 2002.*

*The fall 2012 semester solicited over 5,600 applications from students seeking enrollment at PCCC of whom about 48 percent enrolled at the college. Among those who enrolled, about 69 percent joined the institution for the first-time. Roughly 10 percent transferred to PCCC from another institution, while another 30 percent returned to PCCC after an absence of at least one semester.*

*Also, among those who joined PCCC as first-time freshmen, nearly 60 percent were recent graduates from high school.*

*Additionally, the college also served over 4,500 people through the continuing education area over the course of the year.*

**Table II.B.1:  
Undergraduate Enrollment by Attendance Status, Fall 2012**

| Full-time |         | Part-time |         | Total |
|-----------|---------|-----------|---------|-------|
| N         | Percent | N         | Percent |       |
| 3,539     | 36.2    | 6,243     | 63.8    | 9,782 |

Source: IPEDS Fall Enrollment Survey

**Table II.B.3:  
Non-Credit Enrollment, FY 2012**

|                            | <b>Total Number of Registrations<sup>1</sup></b> | <b>Unduplicated Headcount</b> | <b>Total Clock Hours (One Clock Hour = 60 minutes)</b> | <b>Total FTEs<sup>2</sup></b> |
|----------------------------|--|-------------------------------|--|-------------------------------|
| <b>Open Enrollment</b>     | <b>3,277</b>                                     | <b>2,487</b>                  | <b>198,015</b>   | <b>440</b>                    |
| <b>Customized Training</b> | <b>1,314</b>                                     |                               | <b>26,512</b>  | <b>59</b>                     |

<sup>1</sup>Includes all registrations in any course that started on July 1, 2011 through June 30, 2012.

<sup>2</sup>FTEs were computed by converting clock hours to credit hours (by dividing by 15), then converting credit hours to FTEs (dividing by 30).

Source: SURE Non-credit Open Enrollment file and NJ IPEDS Form #31, Customized Training

**Table II.B.4:  
Unduplicated Enrollment, FY 2012**

| <b>Headcount Enrollment</b> | <b>Credit Hours</b> | <b>FTE</b>   |
|-----------------------------|---------------------|--------------|
| <b>13,475</b>               | <b>190,244</b>      | <b>6,341</b> |

Source: IPEDS 12-Month Enrollment Survey



**Characteristics of Undergraduate Students**

**C. 2. Enrollment in Remediation Courses by Subject Area**

*Incoming students at PCCC are tested on Accuplacer to identify if they need remediation in the areas of reading, writing or mathematics. This year over 2,900 students were tested on Accuplacer and over 85 percent were identified as having remedial needs.*

*Almost 80 percent of first-time, full-time degree-seeking students required remediation in at least one area, i.e., reading, writing or math. A higher proportion of them required remediation in English, i.e., reading (52 percent) and writing (52 percent), compared to those requiring remediation in math, i.e., computation (24 percent) and algebra (50 percent).*

**Table II.C.2:  
Total Number of Undergraduate Students Enrolled in Fall 2012**

| Total Undergraduate Enrollment | Number of Students Enrolled in One or More Remedial Courses | % of Total |
|--------------------------------|---|------------|
| 9,782                          | 3,276   | 33.5       |

**Total Number of First-time, Full-time (FTFT) Students Enrolled in Remediation in Fall 2012**

| Total number of FTFT Students | Number of FTFT Students Enrolled in One or More Remedial Courses | Percent of FTFT Enrolled in One or More Remedial Courses |
|-------------------------------|--|--|
| 867                           | 687  | 79.2   |

**First-time, Full-time Students (FTFT) Enrolled in Remediation  
in Fall 2012 by Subject Area**

| Subject Area       | Number of FTFT<br>Enrolled In: | Percent of FTFT<br>Enrolled In: |
|--------------------|--------------------------------|---------------------------------|
| <b>Computation</b> | <b>206</b>                     | <b>23.8</b>                     |
| <b>Algebra</b>     | <b>434</b>                     | <b>50.1</b>                     |
| <b>Reading</b>     | <b>451</b>                     | <b>52.0</b>                     |
| <b>Writing</b>     | <b>452</b>                     | <b>52.1</b>                     |
| <b>English</b>     | <b>0</b>                       | <b>0.0</b>                      |

Source: SURE Fall Enrollment file

### **3. Demographics: Race/Ethnicity, Sex and Age**

*In the fall of 2012, 9,782 students enrolled in various programs at Passaic County Community College, and among them about 19 percent joined the institution for the first time. Among those who enrolled for the first time, about 71 percent started with remedial courses, 18 percent started with ESL courses and over 11 percent were enrolled in only college-level courses.*

*Among all enrolled students, a large proportion was comprised of degree-seeking students (about 96 percent), while almost two-thirds enrolled as part-time students. Sixty-one percent of the enrolled students were females, while 45 percent were Hispanic, 25 percent were white, 17 percent were African-American and 6 percent were Asian. The average age of all enrolled students was 26.5 years, while the average age of first-time freshmen was less than 22 years.*

*Nearly 100 percent of the students were from within the state of New Jersey and about 90 percent were from Passaic County in New Jersey.*

**Table II.C.3.a:  
Undergraduate Enrollment by Race/Ethnicity, Fall 2012**

|                      | Full-time    |              | Part-time    |              | Total        | Percent      |
|----------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                      | N            | Percent      | N            | Percent      |              |              |
| <b>White</b>         | <b>782</b>   | <b>22.1</b>  | <b>1,176</b> | <b>18.8</b>  | <b>1,958</b> | <b>20.0</b>  |
| <b>Black</b>         | <b>633</b>   | <b>17.9</b>  | <b>947</b>   | <b>15.2</b>  | <b>1,580</b> | <b>16.2</b>  |
| <b>Hispanic</b>      | <b>1,683</b> | <b>47.6</b>  | <b>3,321</b> | <b>53.2</b>  | <b>5,004</b> | <b>51.2</b>  |
| <b>Asian*</b>        | <b>167</b>   | <b>4.7</b>   | <b>311</b>   | <b>5.0</b>   | <b>478</b>   | <b>4.9</b>   |
| <b>American Ind.</b> | <b>7</b>     | <b>0.2</b>   | <b>10</b>    | <b>0.2</b>   | <b>17</b>    | <b>0.2</b>   |
| <b>Alien</b>         | <b>8</b>     | <b>0.2</b>   | <b>3</b>     | <b>0.0</b>   | <b>11</b>    | <b>0.1</b>   |
| <b>Unknown*</b>      | <b>259</b>   | <b>7.3</b>   | <b>475</b>   | <b>7.6</b>   | <b>734</b>   | <b>7.5</b>   |
| <b>Total</b>         | <b>3,539</b> | <b>100.0</b> | <b>6,243</b> | <b>100.0</b> | <b>9,782</b> | <b>100.0</b> |

\*Note: Asian includes Pacific Islanders and Unknown includes 2 or More Races.

**Table II.C.3.b:  
Undergraduate Enrollment by Sex, Fall 2012**

|               | Full-time    |              | Part-time    |              | Total        | Percent      |
|---------------|--------------|--------------|--------------|--------------|--------------|--------------|
|               | N            | Percent      | N            | Percent      |              |              |
| <b>Male</b>   | <b>1,539</b> | <b>43.5</b>  | <b>2,274</b> | <b>36.4</b>  | <b>3,813</b> | <b>39.0</b>  |
| <b>Female</b> | <b>2,000</b> | <b>56.5</b>  | <b>3,969</b> | <b>63.6</b>  | <b>5,969</b> | <b>61.0</b>  |
| <b>Total</b>  | <b>3,539</b> | <b>100.0</b> | <b>6,243</b> | <b>100.0</b> | <b>9,782</b> | <b>100.0</b> |

**Table II.C.3.c:  
Undergraduate Enrollment by Age, Fall 2012**

|                     | Full-time    |              | Part-time    |              | Total        | Percent      |
|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                     | N            | Percent      | N            | Percent      |              |              |
| <b>Less than 18</b> | <b>37</b>    | <b>1.0</b>   | <b>107</b>   | <b>1.7</b>   | <b>144</b>   | <b>1.5</b>   |
| <b>18 - 19</b>      | <b>1,279</b> | <b>36.1</b>  | <b>724</b>   | <b>11.6</b>  | <b>2,003</b> | <b>20.5</b>  |
| <b>20 - 21</b>      | <b>991</b>   | <b>28.0</b>  | <b>1,002</b> | <b>16.0</b>  | <b>1,993</b> | <b>20.4</b>  |
| <b>22 - 24</b>      | <b>495</b>   | <b>14.0</b>  | <b>1,172</b> | <b>18.8</b>  | <b>1,667</b> | <b>17.0</b>  |
| <b>25 - 29</b>      | <b>322</b>   | <b>9.1</b>   | <b>1,113</b> | <b>17.8</b>  | <b>1,435</b> | <b>14.7</b>  |
| <b>30 - 34</b>      | <b>162</b>   | <b>4.6</b>   | <b>609</b>   | <b>9.8</b>   | <b>771</b>   | <b>7.9</b>   |
| <b>35 - 39</b>      | <b>90</b>    | <b>2.5</b>   | <b>482</b>   | <b>7.7</b>   | <b>572</b>   | <b>5.8</b>   |
| <b>40 - 49</b>      | <b>92</b>    | <b>2.6</b>   | <b>676</b>   | <b>10.8</b>  | <b>768</b>   | <b>7.9</b>   |
| <b>50 - 64</b>      | <b>61</b>    | <b>1.7</b>   | <b>323</b>   | <b>5.2</b>   | <b>384</b>   | <b>3.9</b>   |
| <b>65 and more</b>  | <b>2</b>     | <b>0.1</b>   | <b>24</b>    | <b>0.4</b>   | <b>26</b>    | <b>0.3</b>   |
| <b>Unknown</b>      | <b>8</b>     | <b>0.2</b>   | <b>11</b>    | <b>0.2</b>   | <b>19</b>    | <b>0.2</b>   |
| <b>Total</b>        | <b>3,539</b> | <b>100.0</b> | <b>6,243</b> | <b>100.0</b> | <b>9,782</b> | <b>100.0</b> |

Source: IPEDS Fall Enrollment Survey

**4. Numbers of Students Receiving Financial Assistance Under Each Federal-, State- & Institution-Funded Aid Program**

**Table II.C.4:  
Financial Aid from Federal, State & Institution-Funded Programs, AY 2011-12**

| <b>Federal Programs</b>              | <b>Recipients</b> | <b>Dollars (\$)</b> | <b>\$/ Recipient</b> |
|--------------------------------------|-------------------|---------------------|----------------------|
|                                      |                   |                     |                      |
| <b>Pell Grants</b>                   | <b>7,806</b>      | <b>19,689,000</b>   | <b>2,522.29</b>      |
|                                      |                   |                     |                      |
| <b>College Work Study</b>            | <b>136</b>        | <b>365,000</b>      | <b>2,683.82</b>      |
|                                      |                   |                     |                      |
| <b>Perkins</b>                       |                   |                     |                      |
|                                      |                   |                     |                      |
| <b>SEOG</b>                          | <b>844</b>        | <b>88,000</b>       | <b>104.27</b>        |
|                                      |                   |                     |                      |
| <b>PLUS Loans</b>                    |                   |                     |                      |
|                                      |                   |                     |                      |
| <b>Stafford Loans (Subsidized)</b>   | <b>648</b>        | <b>1,610,000</b>    | <b>2,484.57</b>      |
|                                      |                   |                     |                      |
| <b>Stafford Loans (Unsubsidized)</b> | <b>359</b>        | <b>932,000</b>      | <b>2,596.10</b>      |
|                                      |                   |                     |                      |
| <b>SMART &amp; ACG or other</b>      |                   |                     |                      |

| State Programs                     | Recipients   | Dollars (\$)     | \$/Recipient    |
|------------------------------------|--------------|------------------|-----------------|
|                                    |              |                  |                 |
| <b>TAG</b>                         | <b>2,357</b> | <b>2,497,000</b> | <b>1,059.40</b> |
|                                    |              |                  |                 |
| <b>EOF</b>                         | <b>310</b>   | <b>214,000</b>   | <b>690.32</b>   |
|                                    |              |                  |                 |
| <b>Outstanding Scholars (OSRP)</b> |              |                  |                 |
|                                    |              |                  |                 |
| <b>Distinguished Scholars</b>      | <b>7</b>     | <b>3,000</b>     | <b>428.57</b>   |
|                                    |              |                  |                 |
| <b>Urban Scholars</b>              |              |                  |                 |
|                                    |              |                  |                 |
| <b>NJStars</b>                     | <b>26</b>    | <b>55,000</b>    | <b>2,115.38</b> |
|                                    |              |                  |                 |
| <b>NJ CLASS Loans</b>              |              |                  |                 |

| Institutional Programs     | Recipients   | Dollars (\$)   | \$/ Recipient |
|----------------------------|--------------|----------------|---------------|
|                            |              |                |               |
| <b>Grants/Scholarships</b> | <b>1,274</b> | <b>622,000</b> | <b>488.23</b> |
|                            |              |                |               |
| <b>Loans</b>               |              |                |               |

Source: NJIPEDS Form #41 Student Financial Aid Report

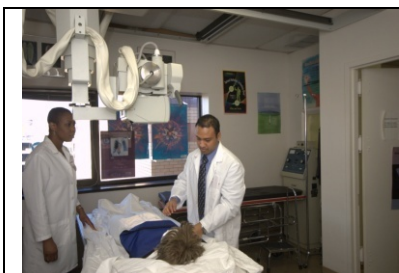
**5. Percentage of Students Who Are New Jersey Residents**

**Table II.C.5:  
Fall 2012 First-time Undergraduate Enrollment  
By State Residence**

| State Residents | Non-State Residents | Total      | % State Residents |
|-----------------|---------------------|------------|-------------------|
|                 |                     |            |                   |
| <b>865</b>      | <b>2</b>            | <b>867</b> | <b>99.8</b>       |

Source: IPEDS Fall Enrollment Survey





## Student Outcomes

**D.** *Passaic County Community College stands unique within the state of New Jersey as it enrolls a significantly higher number of part-time students (typically about two-thirds of the students) and students who require remediation or who take ESL courses (50 percent). The one year retention rate of first-time full-time students (fall 2011 cohort) was 67 percent, which exceeds the national rate from 2010 of about 60 percent.*

*About 24 percent of the first time, full-time, degree seeking students who enrolled in fall 2009 graduated or transferred to another institution within a three year period. Although 42 percent of students indicated they were Hispanic, the graduation rate (including transfer rate) of Caucasian (36 percent) and Asian (52 percent) students exceeded those of minority students, i.e., African-Americans (23 percent) and Hispanics (19 percent).*

### 1. Graduation Rates

#### b. Two-year graduation rate:

**Table II D.1.b:  
Two-Year Graduation Rate of Fall 2009 Full-time, First-time Degree/Certificate Seeking Students**

|                                | <b>N</b>   | <b>Percent</b> |
|--------------------------------|------------|----------------|
| <b>Fall 2009 Cohort</b>        | <b>726</b> |                |
| <b>Graduated after 2 Years</b> | <b>9</b>   | <b>1.2</b>     |

Source: IPEDS Graduation Rate Survey

**c. Three-Year Graduation and Transfer Rate by Race/Ethnicity:**

**Table II D.1.c:  
Three-Year Graduation and Transfer Rate of Fall 2009 Full-time, First-time Degree/Certificate Seeking Students by Race/Ethnicity**

| Race/Ethnicity | 2009 Cohort | Graduated within 3 Years |            | Transferred within 3 Years |             |
|----------------|-------------|--------------------------|------------|----------------------------|-------------|
|                |             | N                        | Percent    | N                          | Percent     |
| White          | 191         | 21                       | 11.0       | 48                         | 25.1        |
| Black          | 158         | 6                        | 3.8        | 18                         | 11.4        |
| Hispanic       | 305         | 20                       | 6.6        | 35                         | 11.5        |
| Asian          | 23          | 4                        | 17.4       | 8                          | 34.8        |
| Alien          | 1           | 0                        | 0.0        | 0                          | 0.0         |
| Other *        | 48          | 5                        | 10.4       | 6                          | 12.5        |
| <b>Total</b>   | <b>726</b>  | <b>56</b>                | <b>7.7</b> | <b>115</b>                 | <b>15.8</b> |

\*Other includes American Indians, Native Hawaiian & Pacific Islanders, 2 or More Races and Unknown.

Source: IPEDS Graduation Rate Survey

**2. Third-semester Retention Rates:**

**a. By attendance status**

**Table II D.2:  
Third Semester Retention of First-time Undergraduates, Fall 2011 to Fall 2012**

| Full-Time                           |                       |                | Part-Time                           |                       |                |
|-------------------------------------|-----------------------|----------------|-------------------------------------|-----------------------|----------------|
| Fall 2011 First-Time Undergraduates | Retained in Fall 2012 | Retention Rate | Fall 2011 First-Time Undergraduates | Retained in Fall 2012 | Retention Rate |
| 757                                 | 509                   | 67.2           | 871                                 | 404                   | 46.4           |

Source: IPEDS Fall Enrollment Survey, Part E



## Faculty Characteristics

**E.** Over 500 instructors imparted education to over 9,700 students who were enrolled in various courses during the fall 2012 semester. About thirty-four percent of the classes were taught by full-time faculty. Among the 100 full-time faculty, 58 percent were tenured, 57 percent were female and 64 percent were Caucasians.

### 1. Full-time Faculty by Race/Ethnicity, Sex, and Tenure Status

**Table II E.1:**  
**Full-time Faculty by Race/Ethnicity, Sex, Tenure Status and Academic Rank, Fall 2012**

|                    | Male      |              | Female    |              | Total     |              |
|--------------------|-----------|--------------|-----------|--------------|-----------|--------------|
|                    | N         | Percent      | N         | Percent      | N         | Percent      |
| <b>White</b>       |           |              |           |              |           |              |
| <i>Tenured</i>     |           |              |           |              |           |              |
| Professors         | 3         | 10.0         | 4         | 11.8         | 7         | 10.9         |
| Associate Prof.    | 5         | 16.7         | 7         | 20.6         | 12        | 18.8         |
| Assistant Prof.    | 9         | 30.0         | 10        | 29.4         | 19        | 29.7         |
| All Others         | 0         | 0.0          | 0         | 0.0          | 0         | 0.0          |
| <i>Non-Tenured</i> |           |              |           |              |           |              |
| Professors         | 0         | 0.0          | 0         | 0.0          | 0         | 0.0          |
| Associate Prof.    | 0         | 0.0          | 0         | 0.0          | 0         | 0.0          |
| Assistant Prof.    | 1         | 3.3          | 3         | 8.8          | 4         | 6.3          |
| All others         | 12        | 40.0         | 10        | 29.4         | 22        | 34.4         |
| <b>Total White</b> | <b>30</b> | <b>100.0</b> | <b>34</b> | <b>100.0</b> | <b>64</b> | <b>100.0</b> |

|                    | Male     |              | Female   |              | Total     |              |
|--------------------|----------|--------------|----------|--------------|-----------|--------------|
|                    | N        | Percent      | N        | Percent      | N         | Percent      |
| <b>Black</b>       |          |              |          |              |           |              |
| <i>Tenured</i>     |          |              |          |              |           |              |
| Professors         | 2        | 40.0         | 0        | 0.0          | 2         | 15.4         |
| Associate Prof.    | 0        | 0.0          | 1        | 12.5         | 1         | 7.7          |
| Assistant Prof.    | 1        | 20.0         | 4        | 50.0         | 5         | 38.5         |
| All Others         | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| <i>Non-Tenured</i> |          |              |          |              |           |              |
| Professors         | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Associate Prof.    | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Assistant Prof.    | 0        | 0.0          | 1        | 12.5         | 1         | 7.7          |
| All others         | 2        | 40.0         | 2        | 25.0         | 4         | 30.8         |
| <b>Total Black</b> | <b>5</b> | <b>100.0</b> | <b>8</b> | <b>100.0</b> | <b>13</b> | <b>100.0</b> |

|                       | Male     |              | Female   |              | Total     |              |
|-----------------------|----------|--------------|----------|--------------|-----------|--------------|
|                       | N        | Percent      | N        | Percent      | N         | Percent      |
| <b>Hispanic</b>       |          |              |          |              |           |              |
| <i>Tenured</i>        |          |              |          |              |           |              |
| Professors            | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Associate Prof.       | 0        | 0.0          | 1        | 14.3         | 1         | 9.1          |
| Assistant Prof.       | 2        | 50.0         | 3        | 42.9         | 5         | 45.5         |
| All Others            | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| <i>Non-Tenured</i>    |          |              |          |              |           |              |
| Professors            | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Associate Prof.       | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Assistant Prof.       | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| All others            | 2        | 50.0         | 3        | 42.9         | 5         | 45.5         |
| <b>Total Hispanic</b> | <b>4</b> | <b>100.0</b> | <b>7</b> | <b>100.0</b> | <b>11</b> | <b>100.0</b> |

|                    | Male     |              | Female   |              | Total     |              |
|--------------------|----------|--------------|----------|--------------|-----------|--------------|
|                    | N        | Percent      | N        | Percent      | N         | Percent      |
| <b>Asian*</b>      |          |              |          |              |           |              |
| <i>Tenured</i>     |          |              |          |              |           |              |
| Professors         | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Associate Prof.    | 0        | 0.0          | 1        | 16.7         | 1         | 10.0         |
| Assistant Prof.    | 2        | 50.0         | 2        | 33.3         | 4         | 40.0         |
| All Others         | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| <i>Non-Tenured</i> |          |              |          |              |           |              |
| Professors         | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Associate Prof.    | 0        | 0.0          | 0        | 0.0          | 0         | 0.0          |
| Assistant Prof.    | 1        | 25.0         | 2        | 33.3         | 3         | 30.0         |
| All others         | 1        | 25.0         | 1        | 16.7         | 2         | 20.0         |
| <b>Total Asian</b> | <b>4</b> | <b>100.0</b> | <b>6</b> | <b>100.0</b> | <b>10</b> | <b>100.0</b> |

\*Note: Asian includes Pacific Islanders.

|                              | Male     |            | Female   |            | Total    |            |
|------------------------------|----------|------------|----------|------------|----------|------------|
|                              | N        | Percent    | N        | Percent    | N        | Percent    |
| <b>American Indian</b>       |          |            |          |            |          |            |
| <i>Tenured</i>               |          |            |          |            |          |            |
| Professors                   | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Associate Prof.              | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Assistant Prof.              | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| All Others                   | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| <i>Non-Tenured</i>           |          |            |          |            |          |            |
| Professors                   | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Associate Prof.              | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Assistant Prof.              | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| All others                   | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| <b>Total American Indian</b> | <b>0</b> | <b>0.0</b> | <b>0</b> | <b>0.0</b> | <b>0</b> | <b>0.0</b> |

|                    | Male     |            | Female   |            | Total    |            |
|--------------------|----------|------------|----------|------------|----------|------------|
|                    | N        | Percent    | N        | Percent    | N        | Percent    |
| <b>Alien</b>       |          |            |          |            |          |            |
| <i>Tenured</i>     |          |            |          |            |          |            |
| Professors         | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Associate Prof.    | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Assistant Prof.    | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| All Others         | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| <i>Non-Tenured</i> |          |            |          |            |          |            |
| Professors         | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Associate Prof.    | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| Assistant Prof.    | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| All others         | 0        | 0.0        | 0        | 0.0        | 0        | 0.0        |
| <b>Total Alien</b> | <b>0</b> | <b>0.0</b> | <b>0</b> | <b>0.0</b> | <b>0</b> | <b>0.0</b> |

|                           | Male     |            | Female   |              | Total    |              |
|---------------------------|----------|------------|----------|--------------|----------|--------------|
|                           | N        | Percent    | N        | Percent      | N        | Percent      |
| <b>Race Unknown*</b>      |          |            |          |              |          |              |
| <i>Tenured</i>            |          |            |          |              |          |              |
| Professors                | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| Associate Prof.           | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| Assistant Prof.           | 0        | 0.0        | 1        | 50.0         | 1        | 50.0         |
| All Others                | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| <i>Non-Tenured</i>        |          |            |          |              |          |              |
| Professors                | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| Associate Prof.           | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| Assistant Prof.           | 0        | 0.0        | 0        | 0.0          | 0        | 0.0          |
| All others                | 0        | 0.0        | 1        | 50.0         | 1        | 50.0         |
| <b>Total Race Unknown</b> | <b>0</b> | <b>0.0</b> | <b>2</b> | <b>100.0</b> | <b>2</b> | <b>100.0</b> |

\*Note: Race Unknown includes 2 or More Races.

|                    | Male      |              | Female    |              | Total      |              |
|--------------------|-----------|--------------|-----------|--------------|------------|--------------|
|                    | N         | Percent      | N         | Percent      | N          | Percent      |
| <b>Total</b>       |           |              |           |              |            |              |
| <i>Tenured</i>     |           |              |           |              |            |              |
| Professors         | 5         | 11.6         | 4         | 7.0          | 9          | 9.0          |
| Associate Prof.    | 5         | 11.6         | 10        | 17.5         | 15         | 15.0         |
| Assistant Prof.    | 14        | 32.6         | 20        | 35.1         | 34         | 34.0         |
| All Others         | 0         | 0.0          | 0         | 0.0          | 0          | 0.0          |
| <i>Non-Tenured</i> |           |              |           |              |            |              |
| Professors         | 0         | 0.0          | 0         | 0.0          | 0          | 0.0          |
| Associate Prof.    | 0         | 0.0          | 0         | 0.0          | 0          | 0.0          |
| Assistant Prof.    | 2         | 4.7          | 6         | 10.5         | 8          | 8.0          |
| All others         | 17        | 39.5         | 17        | 29.8         | 34         | 34.0         |
| <b>Total</b>       | <b>43</b> | <b>100.0</b> | <b>57</b> | <b>100.0</b> | <b>100</b> | <b>100.0</b> |

Source: IPEDS Human Resources Survey

**2. Percentage of Course Sections Taught by Full-time Faculty:**

**Table II E.2  
Percentage of Course Sections Taught by Faculty Fall 2012**

| <b>Total number of course sections</b> | <b>1,531</b>        |                            |                                  |
|--|---------------------|----------------------------|----------------------------------|
|  |                     |                            |                                  |
| <b>Number of Course Sections</b>       | <b># of Faculty</b> | <b># of Courses Taught</b> | <b>Percent of Courses Taught</b> |
| <b>Taught by Full-time faculty</b>     | <b>100</b>          | <b>520</b>                 | <b>34.0</b>                      |
| <b>Taught by Part-time faculty</b>     | <b>409</b>          | <b>876</b>                 | <b>57.2</b>                      |
| <b>Taught by Others*</b>               | <b>71</b>           | <b>135</b>                 | <b>8.8</b>                       |

*\*Others: Includes College Administrators*

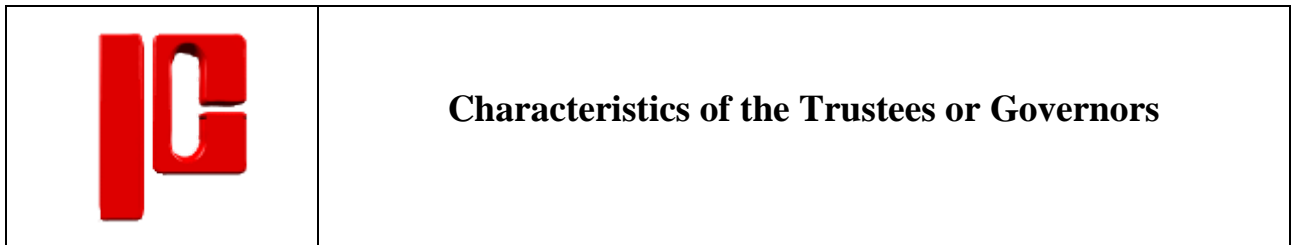
**3. Ratio of Full-to Part-time Faculty:**

**Table II E.3  
Ratio of Full- to Part-time Faculty, Fall 2012**

|  | <b>Number</b> | <b>Percent</b> |
|--|---------------|----------------|
|  |               |                |
| <b>Total number of Full-time Faculty</b> | <b>100</b>    | <b>19.6</b>    |
|  |               |                |
| <b>Total number of Part-time Faculty</b> | <b>409</b>    | <b>80.4</b>    |
|  |               |                |
| <b>Total</b>                             | <b>509</b>    | <b>100.0</b>   |

Source: IPEDS Human Resources Survey





**F. Characteristics of the Trustees or Governors:  
1. Race Ethnicity and Sex (simultaneously)**

**Table II F.1  
Race/Ethnicity and Sex of Board of Trustees at PCCC**

|              | Male     |              | Female   |              | Total     |              |
|--------------|----------|--------------|----------|--------------|-----------|--------------|
|              | N        | Percent      | N        | Percent      | N         | Percent      |
| White        | 5        | 71.4         | 2        | 33.3         | 7         | 53.8         |
| Black        | 1        | 14.3         | 1        | 16.7         | 2         | 15.4         |
| Hispanic     | 0        | 0.0          | 3        | 50.0         | 3         | 23.1         |
| Asian        | 1        | 14.3         | 0        | 0.0          | 1         | 7.7          |
| <b>Total</b> | <b>7</b> | <b>100.0</b> | <b>6</b> | <b>100.0</b> | <b>13</b> | <b>100.0</b> |

**2. List of Trustees/Governors with Titles and Affiliations**

**Table II F.2  
Members of the Board of Trustees**

| <b>Name</b>                         | <b>Title</b>                               | <b>Affiliation</b>                    |
|-------------------------------------|--|---------------------------------------|
| Harvey J. Nutter, Chairman          | Businessman                                | Occupational Industrialization Center |
| Barbara Tanis, Vice Chairwoman      | Retired                                    |                                       |
| Aurora Blanco                       | Educator                                   | Passaic Board of Education            |
| Richard A. DuHaime                  | Businessman                                | Valentine's Beauty Supply             |
| Yolanda Esquiche                    | Health Care                                | Mental Health Facility                |
| Jeffrey P. Gardner                  | Lawyer                                     |                                       |
| Harry B. Gourley                    | Law Enforcement                            | Warrant Squad (Paterson)              |
| Patricia Kebrdle                    | Educator                                   | Lakeland Board of Education           |
| Scott Rixford                       | Interim Executive<br>County Superintendent | Passaic County                        |
| Nitin Shukla                        | Income Maintenance<br>Worker               |                                       |
| Sharon C. Smith                     | Retired                                    |                                       |
| Steve M. Rose, President/Secretary  | President/CEO                              |                                       |
| Summer Perez, Alumni Representative | Student                                    | Rutgers University                    |

**3. URLs of Webpages with Information on Trustees/Governors**

**Table II F.3**  
**URL of Webpage with Information on Trustees**

|  |
|--|
| <a href="http://www.pccc.edu/about-pccc/administration">www.pccc.edu/about-pccc/administration</a> |
|--|

**G. Profile of the Institution**

**1. Degree and Certificate Programs**

**Table II G.1  
Active Degree Programs: Fall 2012**

**Associate in Arts (A.A.)**

Communication  
Criminal Justice  
Early Childhood Education  
English  
Humanities  
Journalism  
Musical Studies  
Psychology  
Sociology  
Teacher Education  
Theater

**Associate in Applied Science (A.A.S.)**

Accounting  
American Sign Language-  
    English Interpreter Training Program  
Criminal Justice  
    *Corrections*  
Early Childhood Education  
Electronic Engineering Technology  
Fire Science Technology  
Graphic Design  
Health Information Technology  
Information Technology  
    *Network Administration*  
    *Technical Support*  
    *Web Technology*  
Nurse Education  
    *LPN Mobility*  
Radiography  
Technical Studies

**Associate in Science (A.S.)**

Applied Computer Science  
Business Administration  
    *Accounting/Management/Marketing Generalist*  
    *Fashion Marketing*  
    *Hospitality Management*  
    *Information Technology*  
    *International Business*  
    *Professional Sales*  
    *Public Administration*  
Health Science  
Homeland Security  
Human Services  
    *Generalist*  
    *Addictions Option*  
    *Gerontology Option*  
Liberal Arts  
    *Biotechnology*  
    *Engineering Science*  
    *Environmental Science*  
    *Exercise Science*  
    *Mathematics*  
    *Pre-professional Scientific*  
    *Science*  
Psychosocial Rehabilitation

**Career Certificate (30 Credits or More)**

Corrections  
Criminal Justice  
Fire Science  
General Studies  
Human Service Specialist  
Information Technology  
    *Network Administration*  
    *Technical Support*  
    *Web Technology*  
Medical Coding

**Certificate of Achievement**

Alcohol and Drug Certification  
American Sign Language and Deaf Studies  
AutoCAD Drafting  
Computerized Accounting  
Cyber Security and Computer Forensics  
Emergency Management  
Fitness Specialist  
Graphic Design and Digital Media  
Implementation Technical and Software  
    Support Specialist for Electronic  
    Health Record Systems  
Infant/Toddler  
Microcomputer Software Specialist  
Trainer for Electronic Health Record Systems  
Network Administration  
PC Basic Skills  
Internet Web Page Developer  
Workflow Redesign and Information  
    Management Specialist for Electronic  
    Health Record Systems

**2. Continuing Education Programs**

**Table II G.2**

|   |   |
|---|---|
| <p><b>Business Courses</b><br/>                 Computer Basics<br/>                 Computer Skills for Workplace<br/>                 Customer Service Training<br/>                 Database Fundamentals<br/>                 Emailing<br/>                 ESL 1<br/>                 ESL 2<br/>                 ESL 3<br/>                 Supervisory training</p> <p><b>Career Programs</b><br/>                 Administrative Medical Assistant (w/o<br/>                 Medical Coding &amp; Billing)<br/>                 Culinary Arts Program<br/>                 Customer Service and Retail Training<br/>                 Program</p> <p><b>Program</b><br/>                 EKG Technician<br/>                 Industry Center Training Project<br/>                 Introduction to Teaching<br/>                 New Pathways to Teaching in NJ –<br/>                 Alternate Route Program – Stage I<br/>                 New Pathways to Teaching in NJ-<br/>                 Alternate Route Program – Stage II<br/>                 Notary Public Education<br/>                 Pharmacy Technician Certification</p> <p><b>Program</b><br/>                 Phlebotomy Technician Certification</p> <p><b>Program</b><br/>                 ServSafe<br/>                 Substitute Teacher Training</p> <p><b>Certificate Programs</b><br/>                 Entrepreneur Certificate Program<br/>                 Legal 1-Start Up Specifics<br/>                 Legal 2-Contracts<br/>                 Marketing Strategies for Business<br/>                 Success<br/>                 Small Business Recordkeeping<br/>                 Small Business Taxes<br/>                 The Business Plan<br/>                 Understanding Financial<br/>                 Statements<br/>                 Human Services Specialist Certificate<br/>                 Program<br/>                 Watercraft &amp; Boating Certification</p> | <p><b>Computer Courses</b><br/>                 MS Access Part 1<br/>                 MS Excel Part 1<br/>                 MS Excel Part 2<br/>                 MS Excel Part 3<br/>                 MS Outlook<br/>                 MS Power Point<br/>                 MS Windows<br/>                 MS Word Part 1<br/>                 MS Word Part 2</p> <p><b>Emergency Response</b><br/>                 Basic Trauma Life Support<br/>                 Building Construction Wood &amp; Ordinary<br/>                 Coaching Emergency Vehicle Operator<br/>                 CPR Training<br/>                 Critical Incident Stress Management<br/>                 Electrical Emergency Response<br/>                 Emergency Response to terrorism- Basic<br/>                 Concepts<br/>                 Emergency Response to terrorism: Tactical<br/>                 Considerations for Company Officers<br/>                 EMT Basic<br/>                 EMT Core<br/>                 EMT Refresher A<br/>                 EMT Refresher B<br/>                 EMT Refresher C<br/>                 EMT Transition Program<br/>                 EMT Supplementary<br/>                 Fire Official<br/>                 Fire Official<br/>                 First Responder<br/>                 Hazardous Material Awareness<br/>                 Incident Command Level I-100, I-200, and<br/>                 NIMS 700<br/>                 Incident Command System (ICS 300)<br/>                 International Trauma Life Support<br/>                 Live Burn Training<br/>                 Mask Confidence<br/>                 Mass Decontamination<br/>                 Natural Gas Emergencies<br/>                 Paramedic assistant<br/>                 Propane Firefighting<br/>                 Pump Operator<br/>                 Rope Rescue Technician</p> |
|---|---|

|  |  |
|--|--|
| <p>Trench Rescue Operations – Awareness<br/> Truck Company Operations<br/> Weapons of Mass Destruction Awareness</p> <p>GED</p> <p>GED Test Preparation<br/> Pre-GED Math Preparation</p> <p>Online Courses</p> <p>A to Z Grantwriting<br/> A+ Certification Preparation<br/> Accounting Fundamentals<br/> Accounting Fundamentals II<br/> Administrative Medical Specialist<br/> with Medical Billing and Coding<br/> Advanced Grant Proposal Writing<br/> Advanced Microsoft Excel<br/> Advanced Microsoft Word<br/> Basic CompTIA A+ Certification<br/> Preparation<br/> C++ for the Absolute Beginner<br/> Certificate in Pain Assessment &amp;<br/> Management<br/> Certificate in Spirituality, Health, and<br/> Healing<br/> Cisco CCNA Certification Training<br/> Computer Skills for the Workplace<br/> CompTIA Network + Certificate<br/> Program<br/> Creating Mobile Apps with HTML<br/> Creating a Successful Business Plan<br/> Creating Web Pages<br/> Difficult Customer, Stress Mayer B<br/> Discover Digital Photography<br/> Effective Business Writing<br/> Excel Key Impact<br/> Genealogy Basics<br/> Grammar Refresher<br/> Hear Your Heart &amp; Success Will Come<br/> Human Anatomy &amp; Physiology 1 &amp; 2<br/> Individual Excellence<br/> Integrating Technology in the K-5<br/> Classroom<br/> Intermediate CSS3 &amp; HTML5<br/> Intermediate Java Programming<br/> Intermediate Microsoft Excel<br/> Intermediate Microsoft QuickBooks<br/> Introduction to Illustrator CS5</p> | <p>Introduction to In Design CS5<br/> Introduction to Microsoft Excel<br/> Introduction to Natural Health and Healing<br/> Introduction to Networking<br/> Introduction to Microsoft Word<br/> Introduction to QuickBooks<br/> Lose Weight &amp; Keep it Off<br/> Luscious, Low Fat, Lightning<br/> Marketing Your Nonprofit<br/> Medical Coding<br/> Medical Terminology<br/> QuickBooks for Contractors<br/> Resume Writing Workshop<br/> Secrets of Better Photography<br/> Skills for Making Great Decisions<br/> Solving Classroom Discipline Problems<br/> Speed Spanish<br/> Start Your Own Business<br/> Teaching Students with ADHD<br/> Windows Fujitsu<br/> Wow, What a Great Event<br/> Writing Essentials</p> <p>Personal Improvement</p> <p>Civics Education and Naturalization<br/> College Placement Test Math Refresher<br/> Beginning English as a Second Language<br/> College Track<br/> TEAS Test Preparation</p> <p>Professional Development</p> <p>Anxiety Disorders in Students: How to<br/> Spot It and What To Do About It<br/> Differentiated Instruction in the Classroom<br/> Social Skill Training at Home<br/> Spanish for Educators<br/> Tourette Syndrome and Associated<br/> Disorders</p> |
|--|--|



## Major Research and Public Service Activities

1. Professor Kelly Bender, from the English department, was involved in the following activities:
  - Presented “The Creation and Use of Rubrics: What Does This Grade Mean?” at the Community College Humanities Association (CCHA) in Cambridge, MA in November 2012.
  - Presented “How and Why We Use Rubrics, They’re Not Just for the Students!” at the League of Innovations Conference in Dallas, TX in March 2013.
2. Professor Diana Blauvelt, from the English department, was involved in the following activities:
  - Served as secretary to the New Jersey Chapter of Association of Developmental Education.
  - Served as the Home and School Vice-President to Clifton Grammar School #5.
  - Sponsored Clifton Grammar School #5's "Bubbles for Autism Day."
  - Collected and donated school materials to the United Way of Passaic County.
3. Professor Nancy Bonard, from the Nursing department, was involved in the following activity:
  - Served as Vice Chairperson of the Medical-Surgical Content Expert Panel for the American Nurses Credentialing Center in Silver Spring, MD from July 22, 2013 to July 24, 2013.
4. Professor Sonia Brown, from the Sociology department, was involved in the following activity:
  - Selected by the American Sociological Association to be part of their ASA Task Force on Community College, the goal of which is to gain a better understanding of the needs of community college faculty in sociology, and how the ASA should be helping to address those needs.
5. Professor Eric Cameron, from the Math department, was involved in the following activities:
  - Published a book entitled *Your Office: Getting Started with Windows 8* in February 2013.
  - With Cynthia Krebs and Jerri Williams, published a book entitled *Exploring Microsoft Access 2013* in June 2013.



6. Professor Linda Chang, from the Science Department, was involved in the following activities:
  - Presented “Achieving Dramatic Increases in Student Learning Outcomes and Student Retention in chemistry at Passaic County Community College” at the 11th Faculty for the Future Conference hosted by Bucks County Community College in Pennsylvania in May 2013.
  - Presented “Improve Student engagement in chemistry with Homework, Clickers and Flipped Lectures” at the Engaging Learners in the 21st Century Conference hosted by Mercer County Community College in New Jersey in August 2013.
7. Professor Ida Greidanus, from the Science department, was involved in the following activity:
  - Served as Vice-President; Board of Directors, North Jersey 4C's.
8. Professor Anita Kumar, from the Early Childhood Education department, was involved in the following activities:
  - Served as member of the writing team for the NJ Core Knowledge and Competencies for Early Childhood professionals document, a collaborative project of NJ Council for Young Children and Professional Impact NJ.
  - Served as an appointed member of the Workforce Development Committee of the NJ Council for Young Children.
  - Served on the Policy Advisory Board of Professional Impact NJ.
  - Served as V.P Membership in the New Jersey Association of Early Childhood Teacher Educators.
9. Professor Fred Safarowic, from the Science Department, was involved in the following activity:
  - Selected as the only community college member of the American Chemical Society Organic Chemistry Exam committee, which authors the national exam in Organic Chemistry used across the country as the final exam in groups as diverse as major four-year research institutions and small 2-year private schools.
10. Professor Nancy Silvestro, from the English Language Studies department, was involved in the following activities:
  - With Robert Salvato and Kathleen Kelly, presented *Redesigning an ESL Program to Enhance Student Success* at the NJTESOL/NJBE Spring Conference in New Brunswick, NJ, on May 29, 2013.
  - Co-authored a white paper on ESL in New Jersey’s Community Colleges in collaboration with three N.J. Community College ESL program coordinators: Howard Pomann, of Union County Community College; Christopher Wahl of Hudson County Community College and Richard Roy of Middlesex County College. The paper was presented to the N.J. Committee of Community College Presidents in the spring of 2013.

11. Professor Michael Walker, from the Criminal Justice department, was involved in the following activities:

- Examined the policy, staffing and deployment of the White Plains (NY) Police Department. With Maria R. Haberfeld, John DeCarlo, and Robert Vodde, Ph.Ds., coauthored a report entitled “An Analysis of the White Plains Police Department, 2012.”
- Published two chapters entitled “Maritime Terrorism at the Horn of Africa: Al Qaeda in the Arabian Peninsula (AQAP) in Yemen” and “Maritime Terrorism at the Horn of Africa: Pirates and Al-Shabaab in Somalia” in *Modern Piracy and Maritime Terrorism: The Challenge of Piracy for the 21st Century* by M. R. Haberfeld, A. von Hassell, & A. B. Brown, 2013.
- Presented, with W. LaRaia, “A Multi-Jurisdictional Effort to Increase Interoperability: The Passaic River Corridor Project (PRC)” at the annual meeting of the Northeastern Association of Criminal Justice Sciences in Portsmouth, RI on June 8, 2013.
- Chaired Panel entitled “Improving Policing through Community Planning and Collaboration” at the Annual Meeting of the Academy of Criminal Justice Sciences in Dallas, TX in March 2013.
- With W. Fraher and J. Sheehan, presented “A Collaborative Effort to Address Multi-Jurisdictional Crime: The Passaic River Corridor Initiative” at the Annual Meeting of the Academy of Criminal Justice Sciences in Dallas, TX in March, 2013.
- With M.M. Rubin, W. Fraher and J.J. Sheehan, presented “The Passaic River Corridor Project: A Multi-Jurisdictional Effort to Share Information” at the Annual Meeting of the American Society of Criminology in Chicago, IL in November 2012.



## CAPITAL PROJECTS UNDERWAY IN FISCAL 2012

### I. Major Capital Projects Underway in Fiscal Year 2012

**New Roof** – Academic Hall has received a new roof and the courtyard terraces were resurfaced.

**Enrollment Services Center** – This 33,000 square foot renovation project has progressed through the year and should be completed and opened in the fall of 2013. This project also includes and pedestrian bridge connection between it and Memorial Hall.

**Wanaque Campus Expansion** – Phase one of this project, designed to almost double the size of the campus, was started with the construction of an additional parking area.

**Academic Success Center** – This 6,000 square foot formally vacant area in Memorial Hall was renovated to become the new home for the majority of our testing and tutoring services.

**Pedestrian Bridge** – This nearly 150 foot long structure will connect Founders Hall to Memorial Hall over Ellison Street on our main Paterson Campus to provide a seamless interior pathway connecting the majority of the College's buildings together. The bridge is scheduled for completion in the fall of 2013.